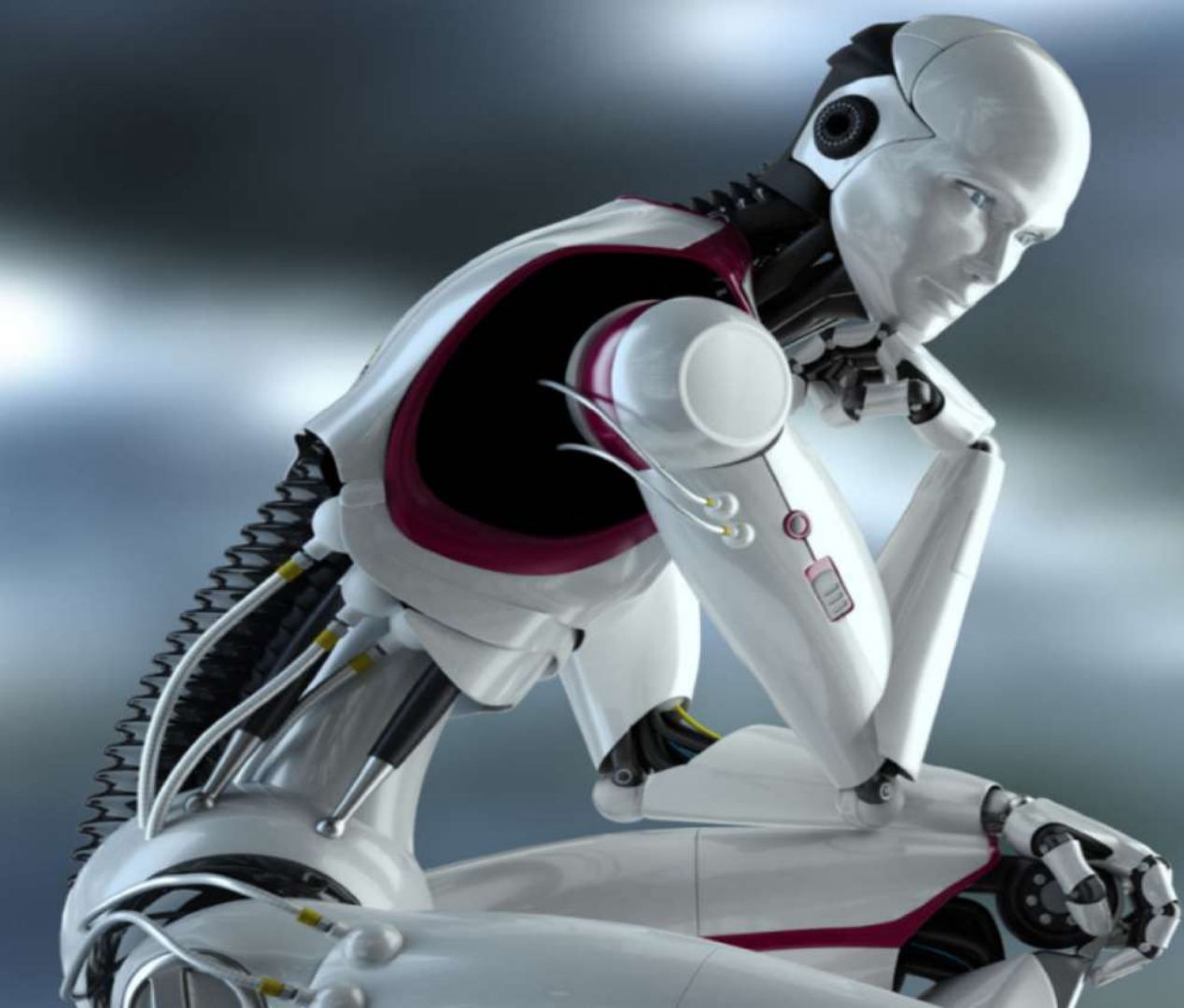




**InsurTech Snapshot  
Current state of affairs  
&  
foreseeable developments**

**October 2018  
Carlos Alejandro Belloni**

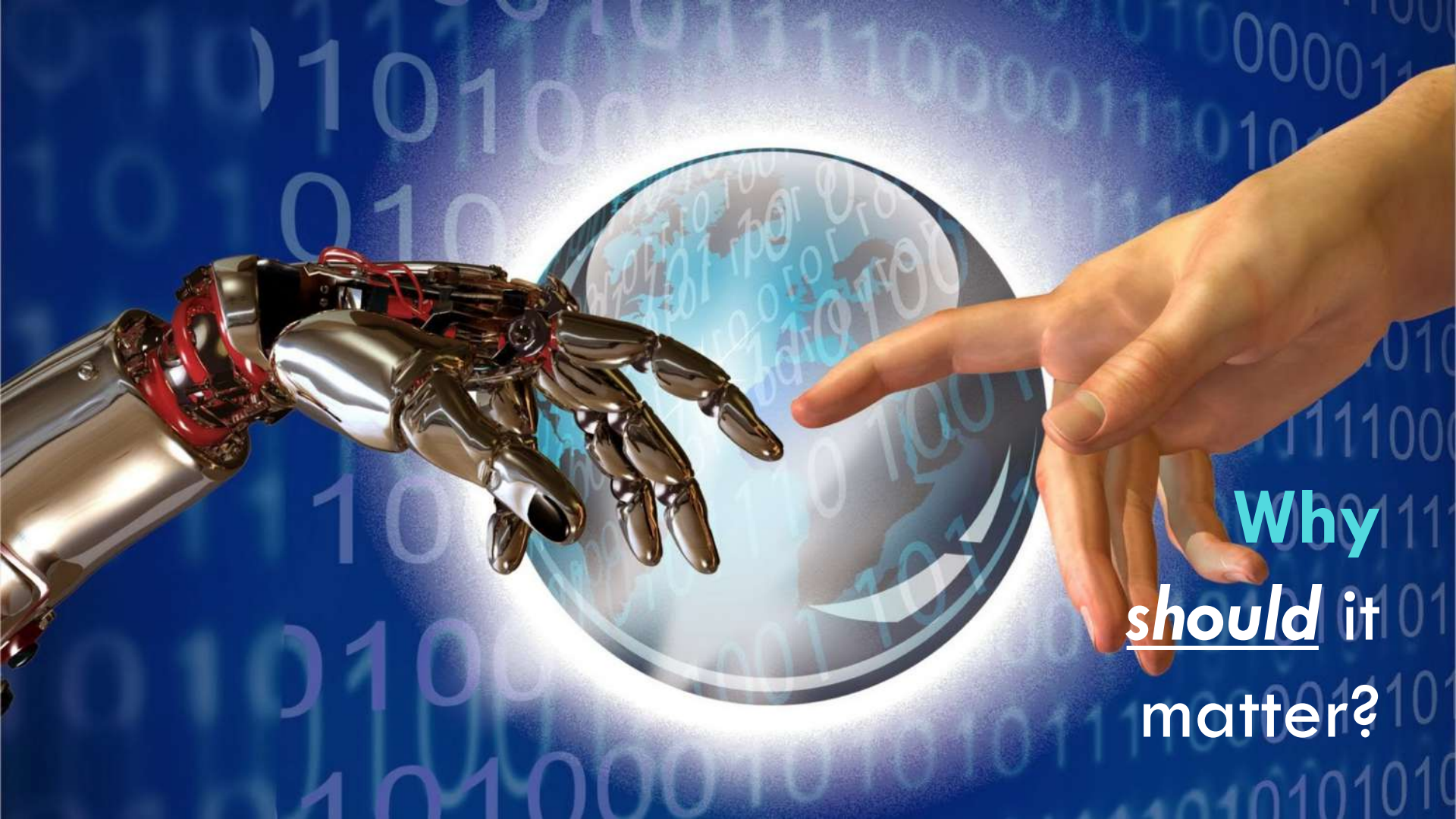


**What is  
the Fourth  
Industrial  
Revolution?**

The 4IR is characterized by a ***fusion*** of technologies that is ***blurring*** the lines between the ***physical, digital*** and ***biological*** spheres. These overlapping technologies will define our lives in the decades to come.

- **Genetics** revolution will allow us to ***reprogram our own biology***.
- **Nanotechnology** will allow us to ***manipulate matter at the molecular and atomic scale***.
- **AI** will allow us to create a ***greater than human non-biological intelligence***.





**Why**  
should it  
matter?

A woman with dark, curly hair is lying on a bed with white sheets, embracing a white humanoid robot. The robot has a smooth, glossy white head and torso, with visible mechanical joints and a circular sensor on its right ear. The woman is seen from the back, her arms wrapped around the robot's chest. The scene is lit with a soft, cool blue light, creating a serene and intimate atmosphere.

**Because it will change everything, not only the idea of what a human being is but also the very foundations upon our society is built on.**

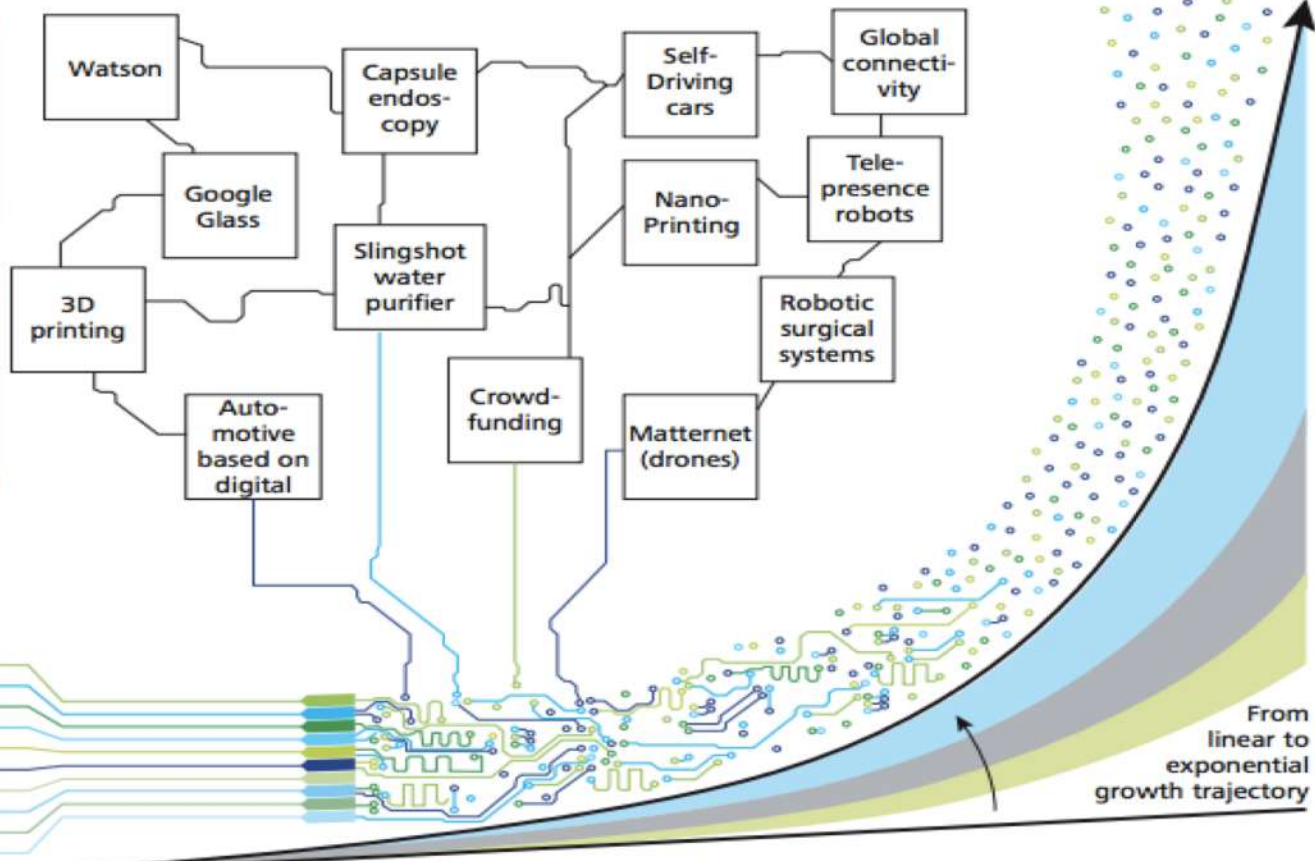
Speed of technological change

**Technological development**  
Moore's Law: the power of chips, bandwidth and computers doubles appr. every 18 months

**The human factor**  
Technological development feeds and enables various trends in society: Democratisation, social connection, DIY, Decentralisation

Exponential technologies

Biotech  
Neurotech  
Nanotech  
New energy & sustainability  
ICT & mobile technology  
Sensing  
3D printing  
Artificial intelligence  
Robotics  
Drones



# 10%



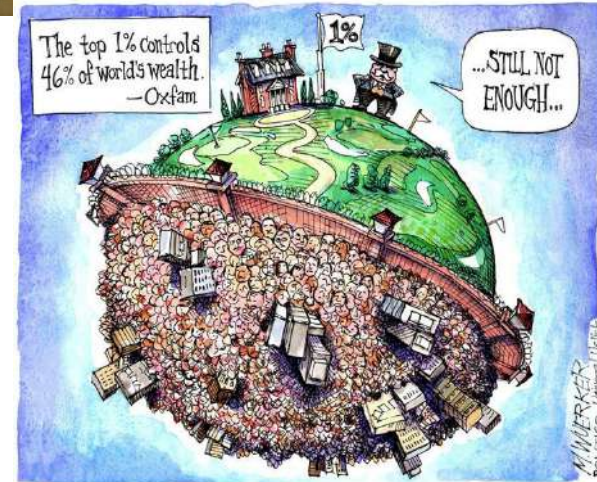
# 15%



# 45%



66 million people  
were forced to  
leave their homes.  
23 million persons  
are refugees.





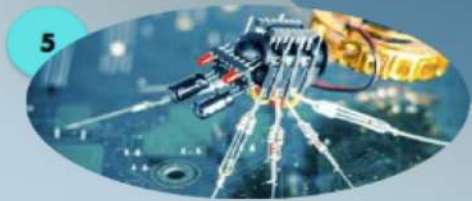
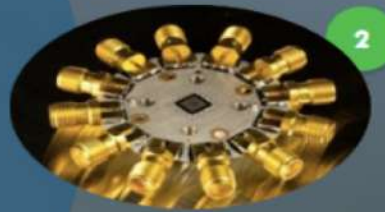
The  
importance  
of  
regulators  
and  
regulations

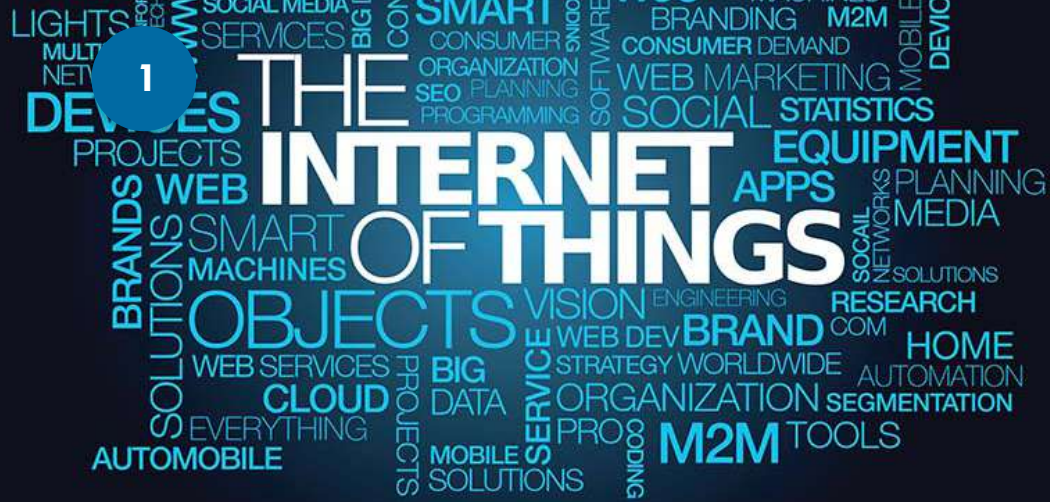




**What's  
all  
about?**

# Mega Trends

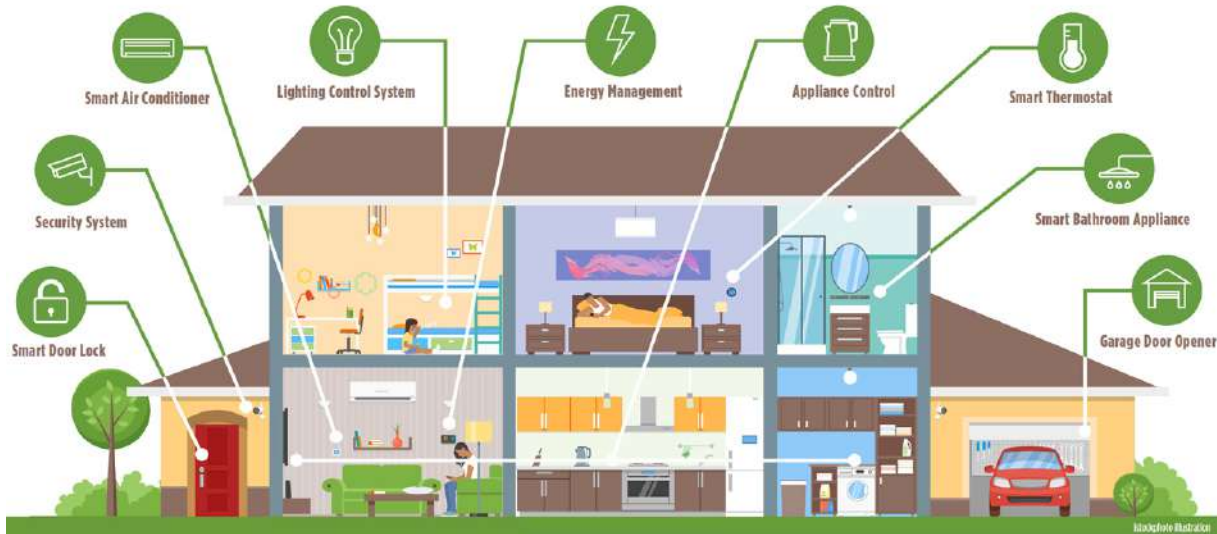




Homes and factories will start to change with the IoT...  
...and so it will change (P&C) insurance industry

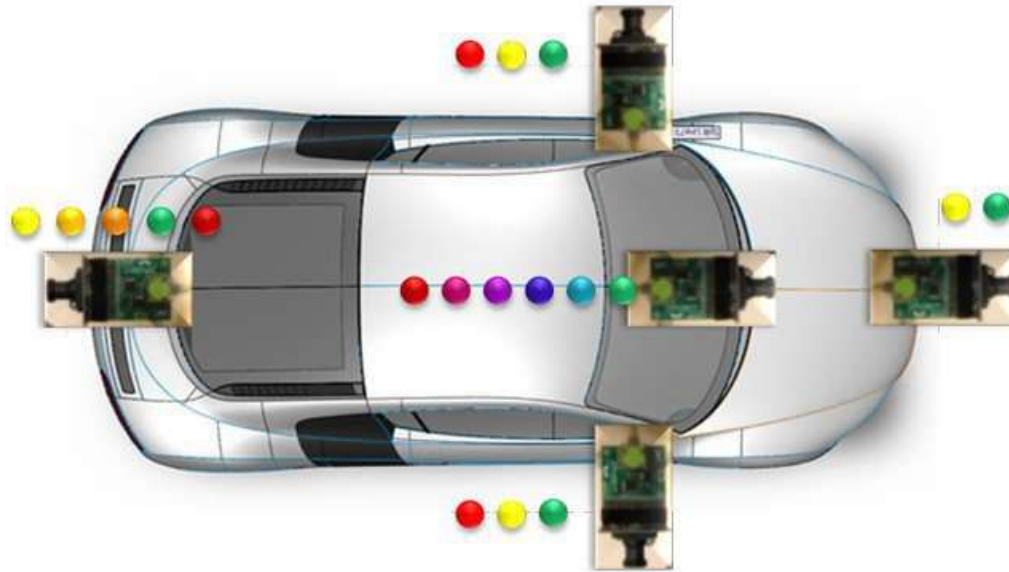
## HOME, SMART HOME

Cool gadgets, practicality drive trend in residential lifestyle technology



# Smart cars are already changing...

## ...and so it will change (cars) insurance industry



- 3D Surround View
- Rear View Camera
- Rear Cross Traffic
- Blind Spot Detection
- Lane Departure Warning
- Intelligent Headlamp Control
- Traffic Sign Recognition
- Forward Collision Warning
- Intelligent Speed Control
- Pedestrian Detection

# And everything else as well of course!

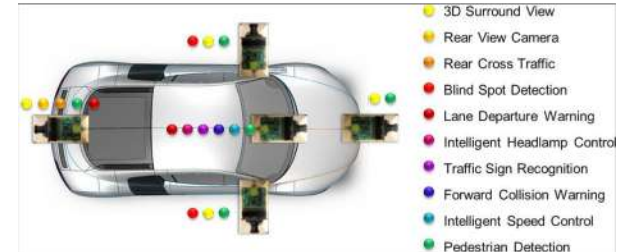
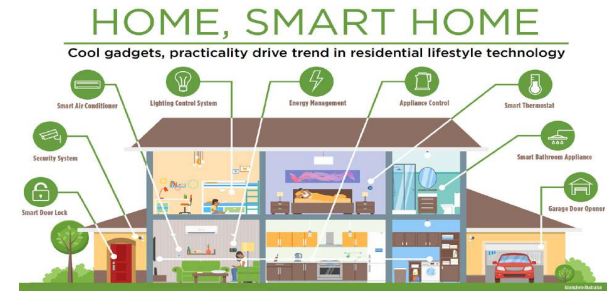


# Smart things are coming...

## ...and so it will change insurance industry

The product is **moving** from **post-event forensics** to **pre-event prevention**.

In the future the product will include **less and less** of the loss compensation element and **more services** designed to avoid/mitigate losses.

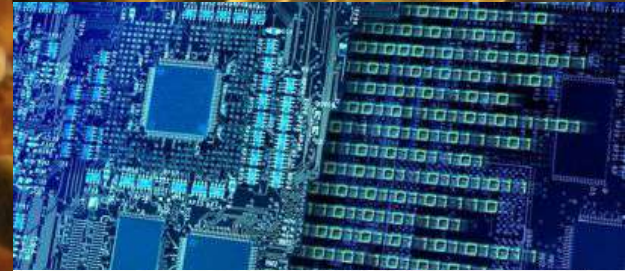
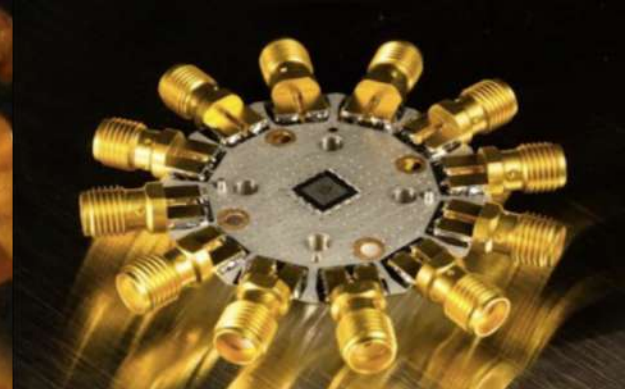
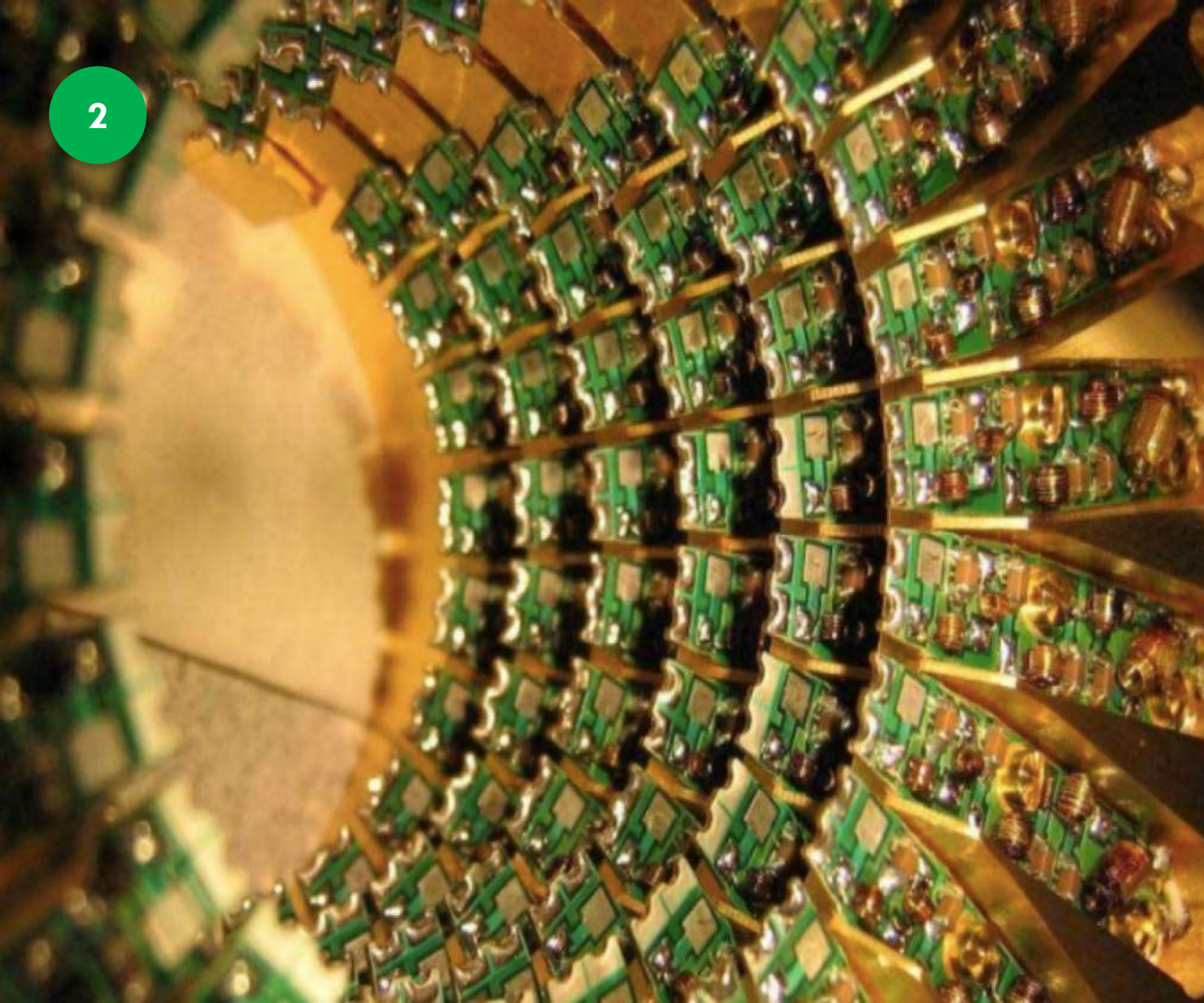


# IoT is an "Adjacent Frontier" mainly because of

---

- ❖ Technological entry costs are no longer barriers
- ❖ Regulators are FAR BEHIND the curve on this matters (as in so many others...)
- ❖ Use of data is discovered once it was collected...
  - ❖ Some concerns should be raised...



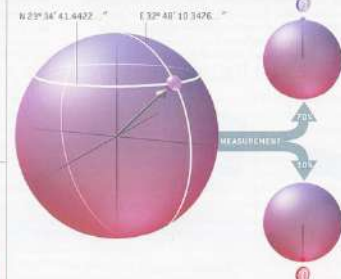


## QUBITS EXPLAINED

A BIT can have one of two states: 0 or 1. A bit can be represented by a transistor switch set to "off" or "on" or abstractly by an arrow pointing up or down.



A QUBIT, the quantum version of a bit, has many more possible states. The states can be represented by an arrow pointing to a location on a sphere. The north pole is equivalent to 1, the south pole to 0. The other locations are quantum superpositions of 0 and 1.



A QUBIT MIGHT SEEM TO CONTAIN an infinite amount of information because its coordinates can encode an infinite sequence of digits. But the information in a qubit must be extracted by a measurement. When the qubit is measured, quantum mechanics requires that the result is always an ordinary bit—a 0 or a 1. The probability of each outcome depends on the qubit's "latitude."



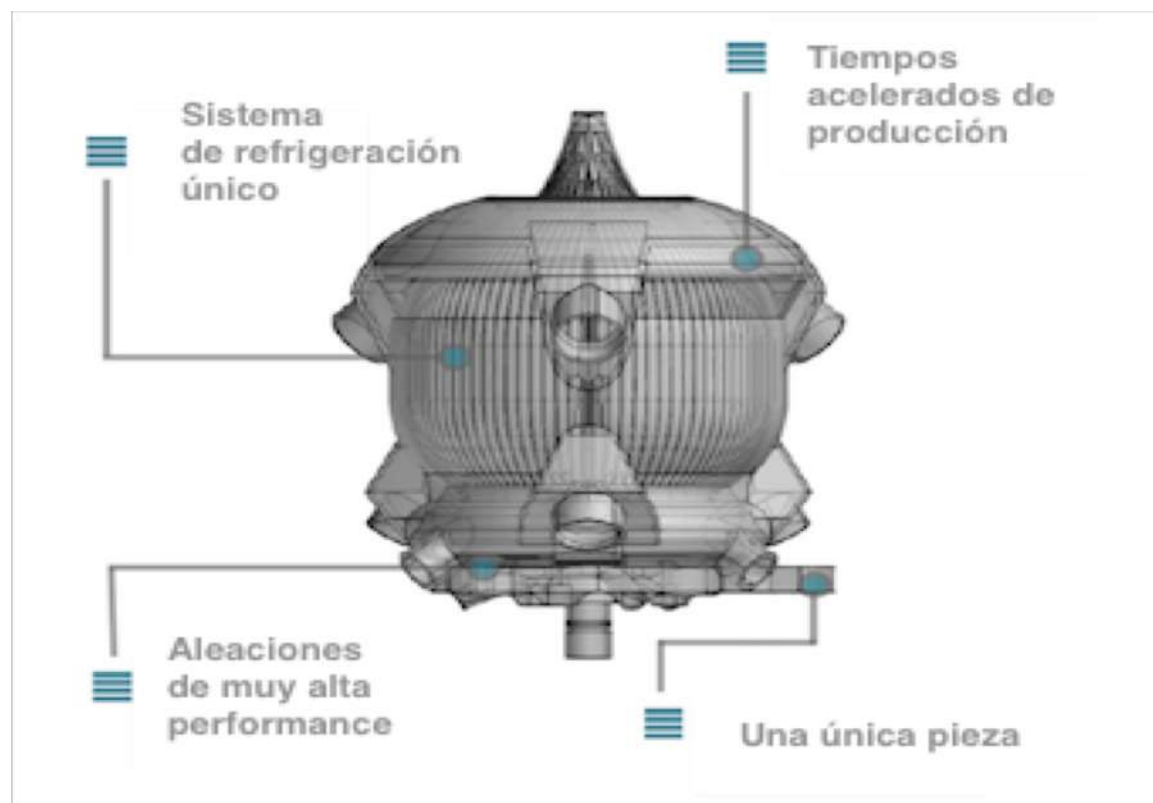
3



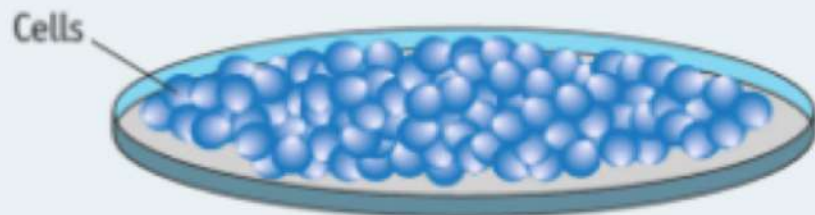




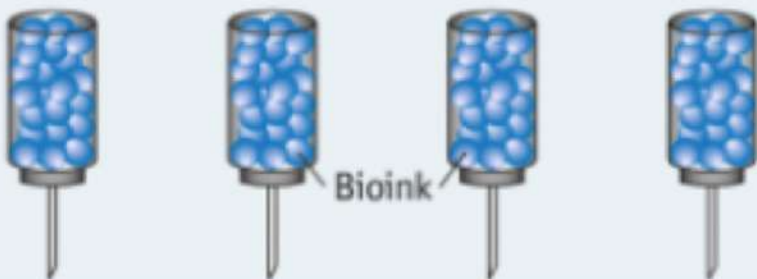




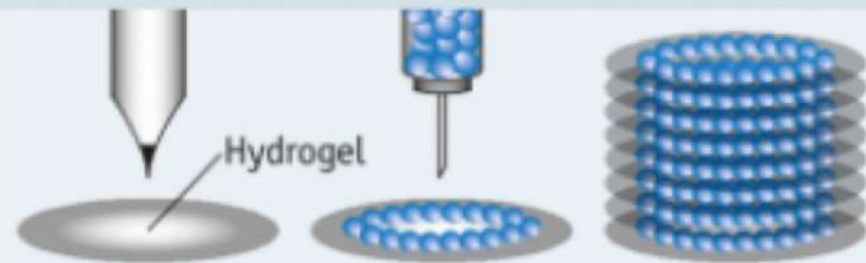
## ¿Cómo funciona una bio-impresora 3D?



1. Se dejan reproducir, en un ambiente propicio, células madre o células tomadas del organismo de una persona. Estas células serán usadas para producir la "bio-tinta".



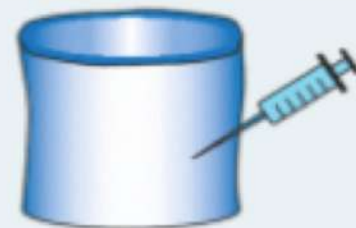
2. Esta "bio-tinta" se introduce en unos cartuchos en forma de jeringas con una agujas largas para la impresión.



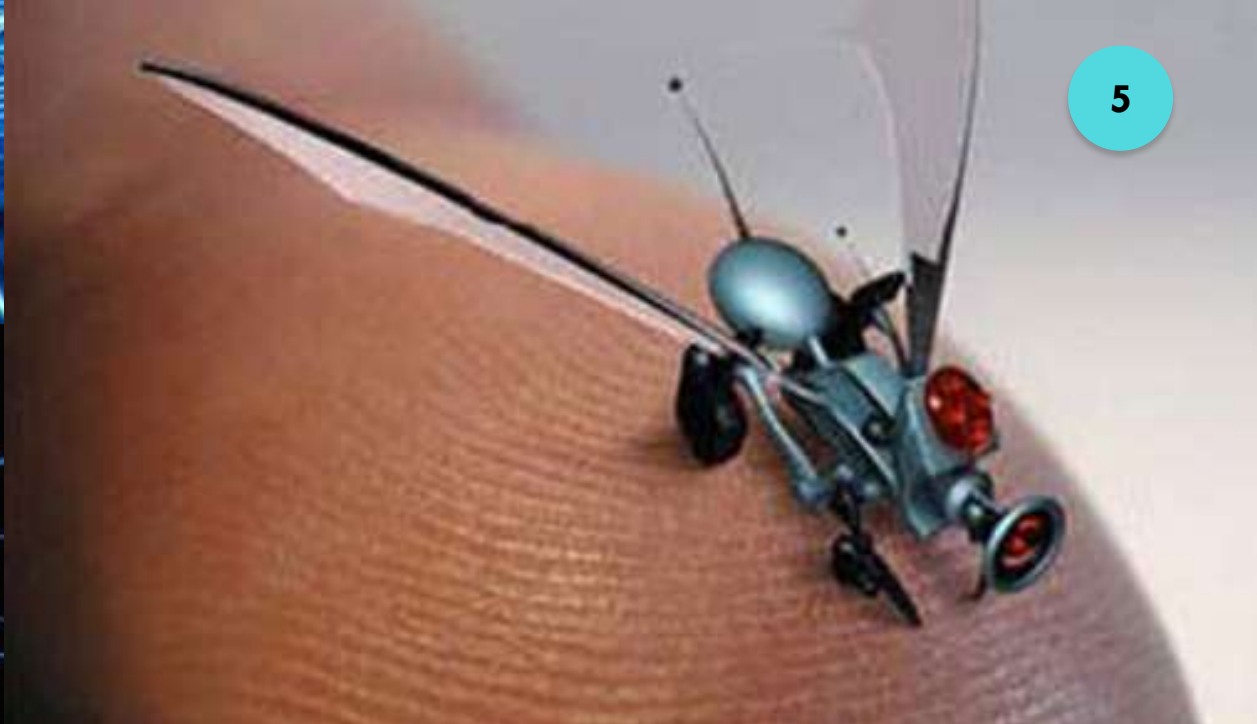
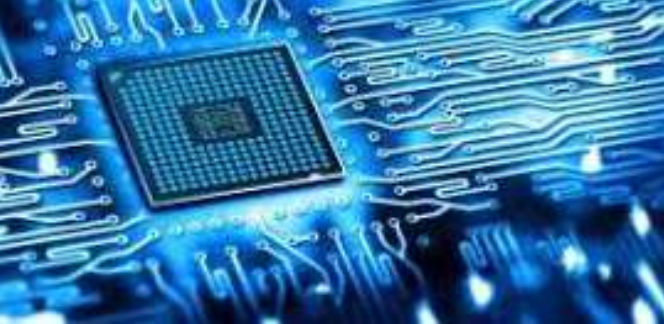
3. La computadora guía a la bio-impresora para ir depositando un diseño de células en capas muy precisas; una capa sobre otra. Entre cada capa se coloca una sustancia llamada "hidrogel", la cual se coloca a través de una jeringa especial y que sirve para "darle forma" a las células.



4. El tejido así "impreso", se deja crecer y madurar y se retira el "hidrogel".

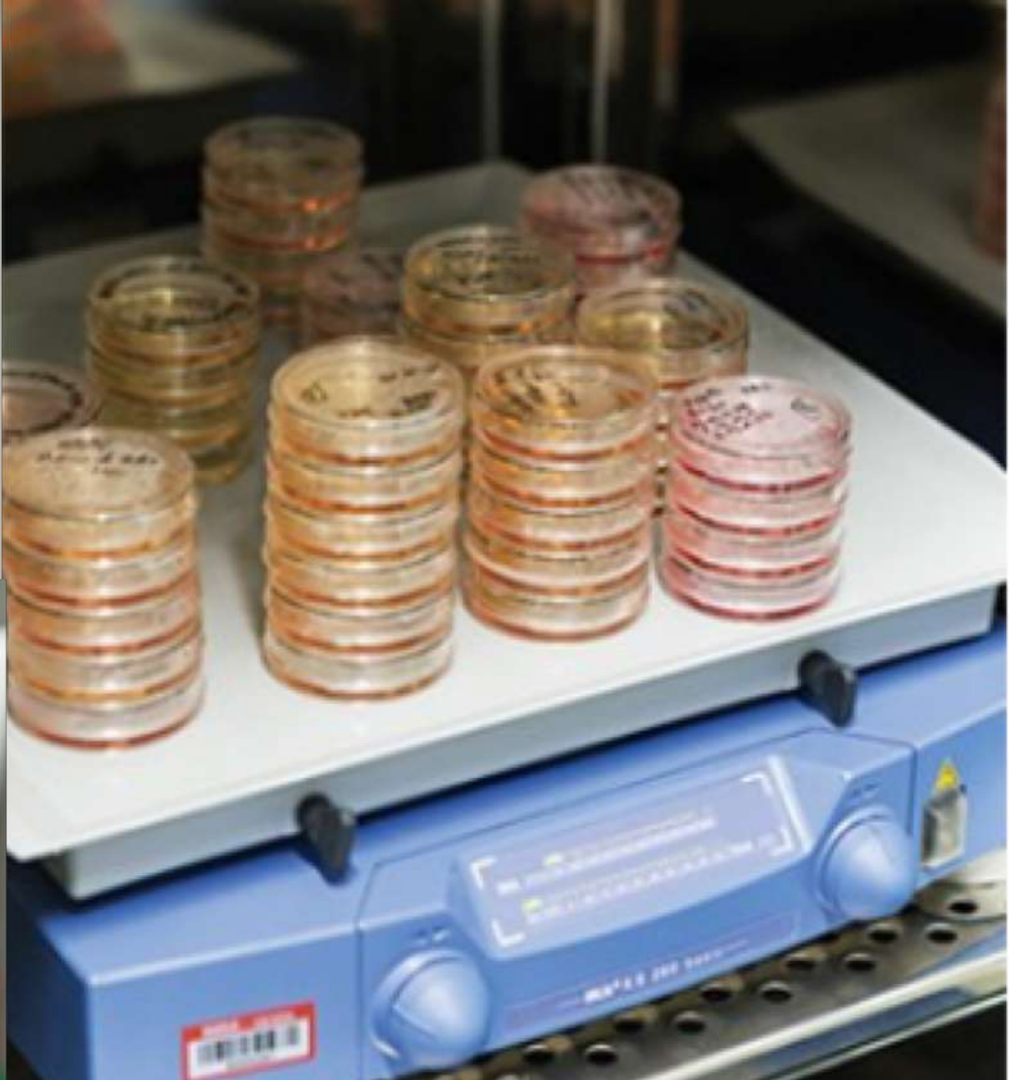


4. El tejido así "impreso", se puede usar para investigación médica o como material para trasplantes.









# Preventing diseases for \$199



## Personal Genome Service™

Get to know your DNA. All it takes is a little bit of spit.



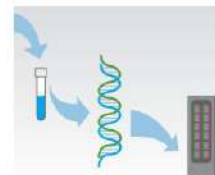
Here's what you do:



1. Order a kit from our [online store](#).



2. Register your kit, spit into the tube, and send it to the lab.



3. Our CLIA-certified lab analyzes your DNA in 6-8 weeks.



4. Log in and start exploring your genome.



### Carrier status

Find out if your children are at risk for inherited conditions, so you can plan for the health of your family.



### Health risks

Understand your genetic health risks. Change what you can, manage what you can't.



### Drug response

Ask your doctor with information on how you might respond to certain medications.



### Health tools

Document your family health history, track inherited conditions, and share the knowledge.



### Inherited traits

Explore your genetic traits for everything from lactose intolerance to male pattern baldness.



### Scientific advances

Keep receiving updates on your DNA as discoveries are made, so your knowledge grows as you do.

### Disease Risks (100) ?

↑ Elevated Risks		Your Risk	Average Risk
Gallstones	<b>new</b>	11.1%	7.0%
Restless Legs Syndrome		2.5%	2.0%
<a href="#">more »</a>			
↓ Decreased Risks		Your Risk	Average Risk
Prostate Cancer	♂	12.7%	17.0%
Alzheimer's Disease	<b>new</b>	4.9%	7.2%
Colorectal Cancer		4.2%	5.6%

[See all 100 risk reports](#)

### Carrier Status (24) ?

Hemochromatosis	<b>Variant Present</b>
Alpha-1 Antitrypsin Deficiency	Variant Absent
Bloom's Syndrome	Variant Absent
BRCA Cancer Mutations (Selected)	Variant Absent
Canavan Disease	Variant Absent
Cystic Fibrosis	Variant Absent
Familial Dysautonomia	Variant Absent
Factor XI Deficiency	Variant Absent

[See all 24 carrier status](#)

### Traits (50) ?

Alcohol Flush Reaction	Does Not Flush
Bitter Taste Perception	Can Taste
Earwax Type	Wet
Eye Color	Likely Brown
Hair Curl	Slightly Outlier Hair on Average

[See all 50 traits](#)

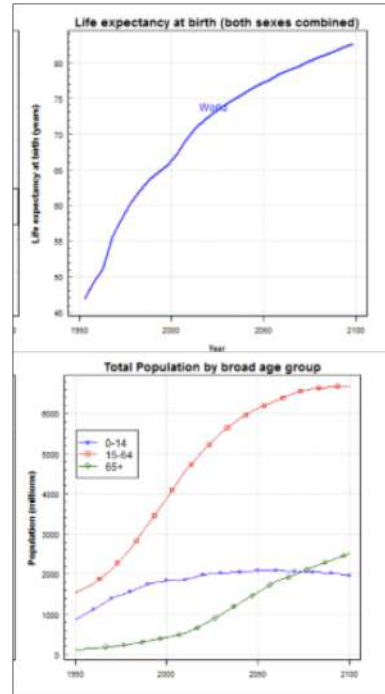
### Drug Response (10) ?

Warfarin (Coumadin®) Sensitivity	<b>Increased</b>
Abacavir Hypersensitivity	Typical
Alcohol Consumption, Smoking and Risk of Esophageal Cancer	Typical
Clopidogrel (Plavix®) Efficacy	Typical
Fluorouracil Toxicity	Typical

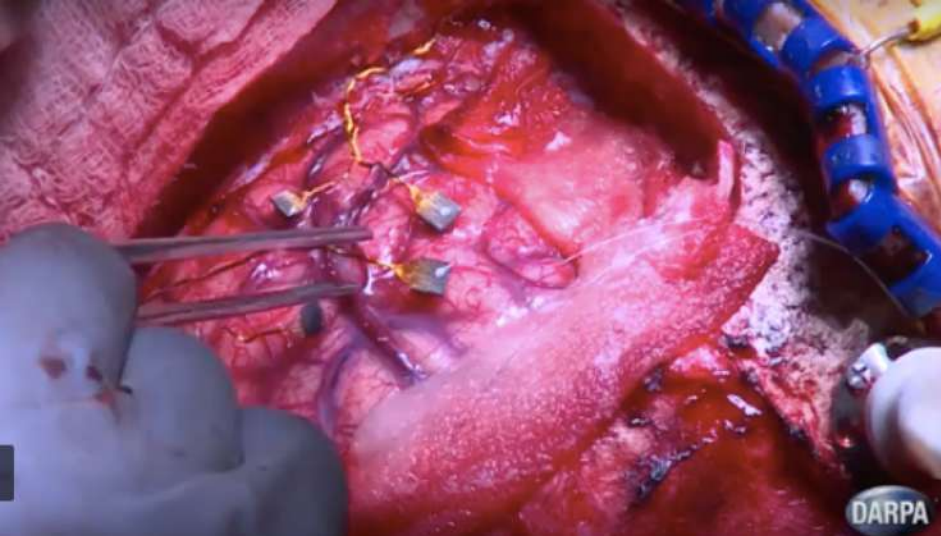
[See all 19 drug response](#)

# We will start cheating death...

## ... so how it would affect (Life) insurance industry



- § 3D Bio - Printing
- § Use of AI in medicine
- § Predictive genetic testing...
- § might lead to adverse selection through asymmetry of information. .



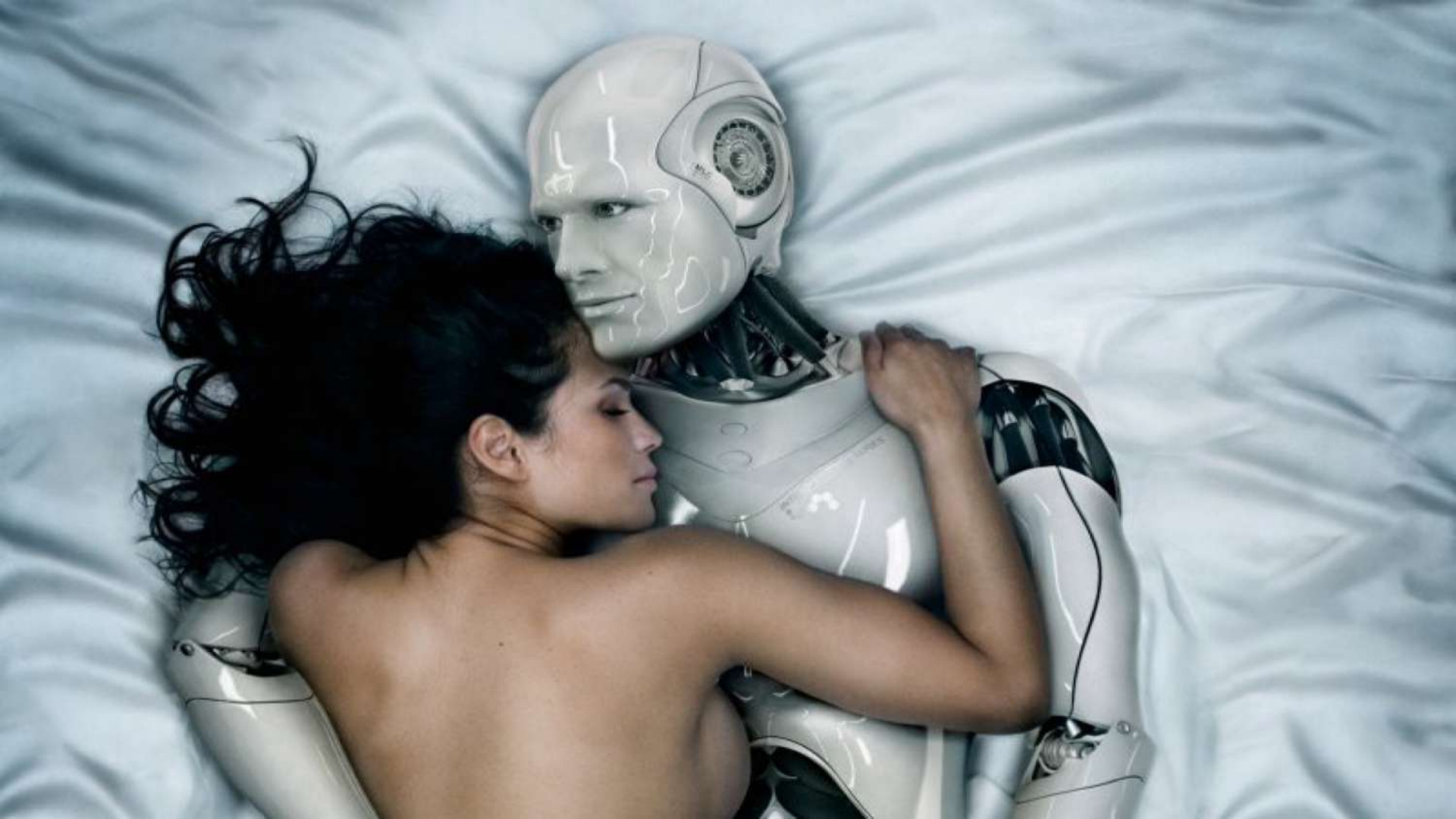
Providing a Sense of Touch through a Brain-Machine Interface



MORE VIDEOS







6







¿Quién cree que Blockchain revolucionará a la industria?



¿Quién puede explicar qué es Blockchain?...



# Last but not least...

## ... what about Blockchain?



THE GROUP

REINSURANCE

PRIMARY INSURANCE

INVESTOR RELATIONS

**MEDIA RELATIONS**

CAREER

» [Home](#) » [Media Relations](#) » [Other Company News](#) » [10 September 2017](#)

### Other Company News

You have access to the database of Munich Re company news. To find information quickly, you can choose from among the following search options:

10 September 2017

## B3i launches working reinsurance blockchain prototype

**B3i, the Blockchain Insurance Industry Initiative, announces launch of market beta-testing of its reinsurance blockchain prototype.**





40%

“Ownership?”

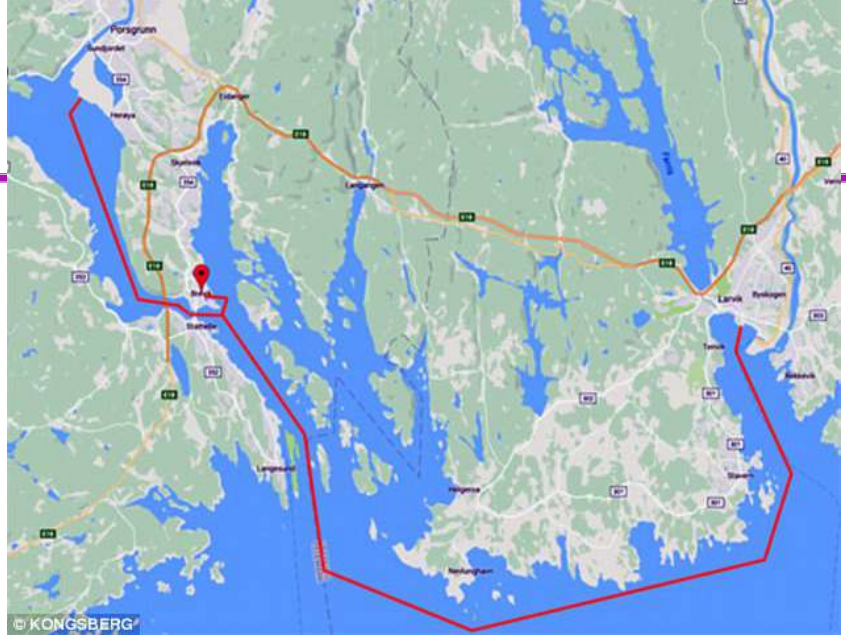
Autonomous vehicles will **entirely re shape** the new economy to come...

- Rear Cross Traffic
- Blind Spot Detection
- Lane Departure Warning
- Intelligent Headlamp Control

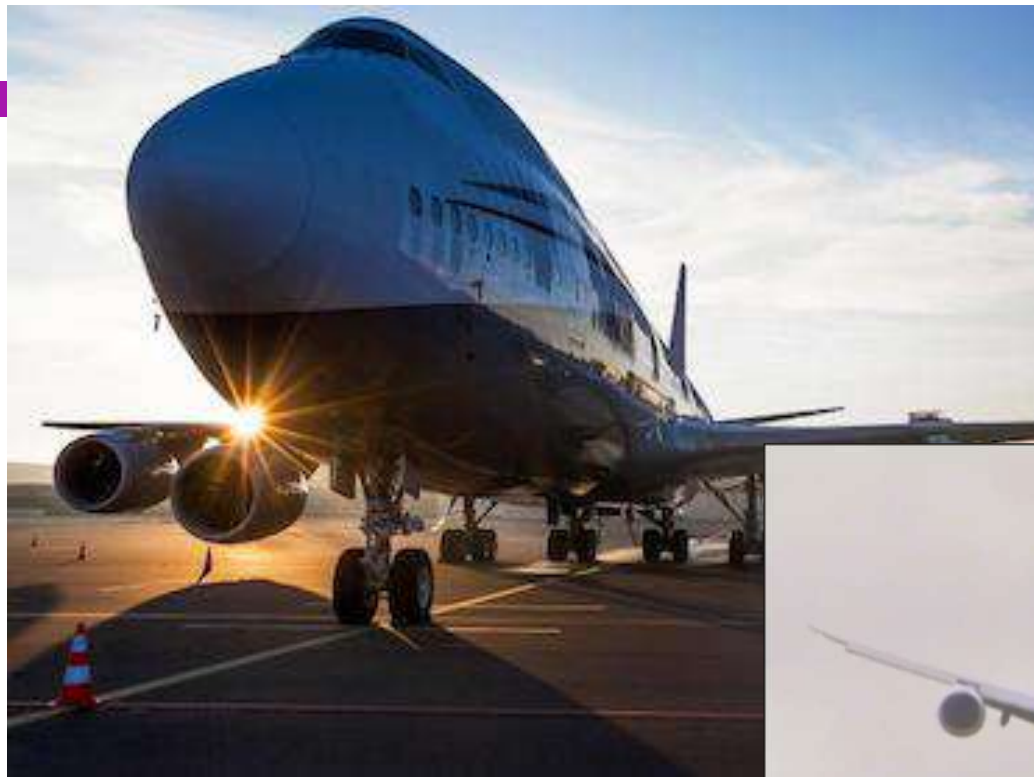
What about if instead of insuring x billion cars now we will have to insure a few thousand of fleets...



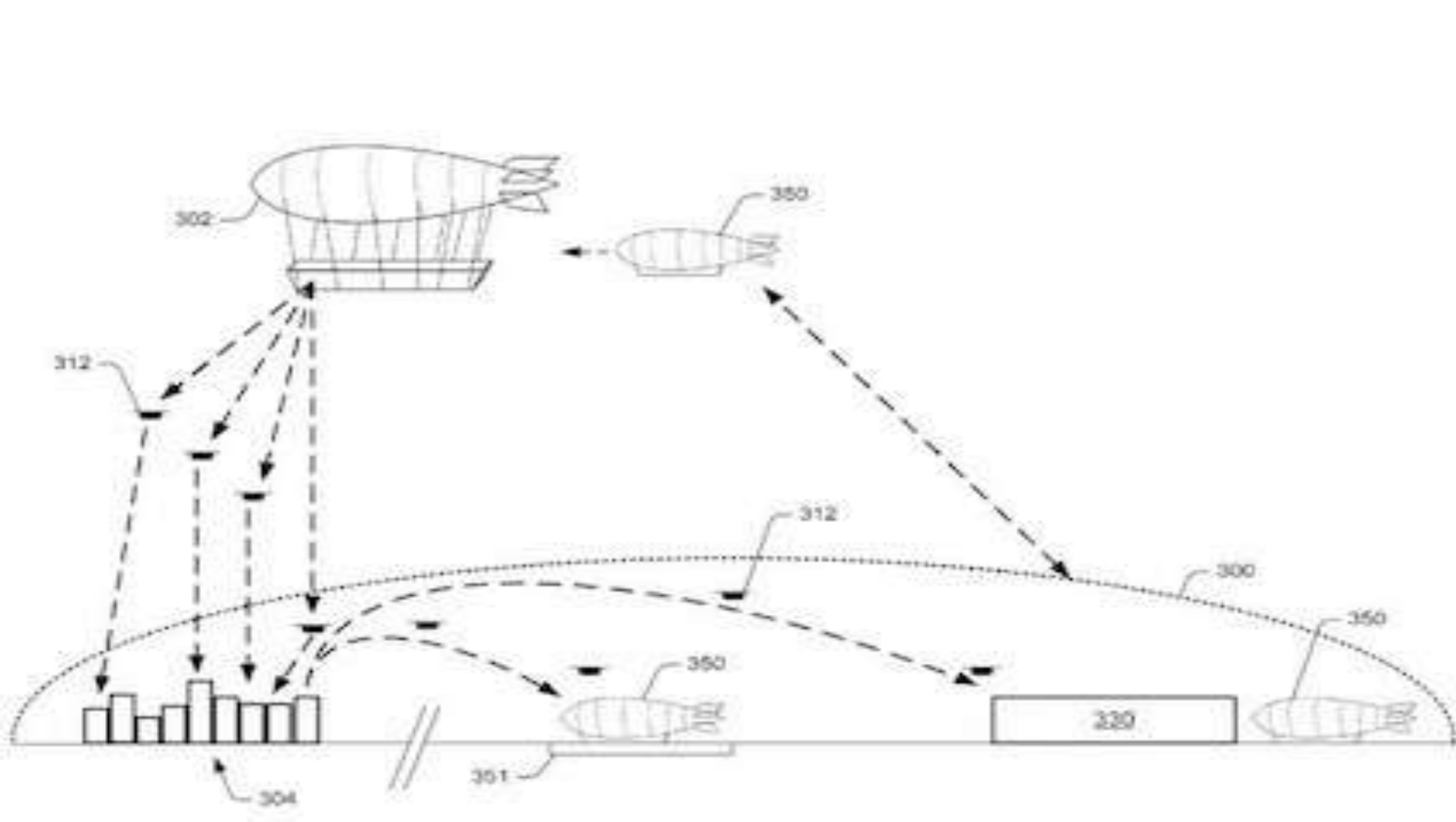
The autonomous ship YARA Birkeland.



© KONGSBERG

















## U.S. Wind Power Generation

Gigawatt-hours

200,000



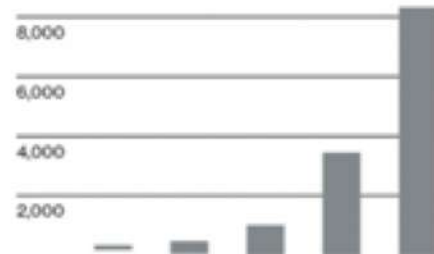
2011 2012 2013

MIT Technology Review

## U.S. Solar Power Generation

Gigawatt-hours

10,000



2009 2010 2011 2012 2013

MIT Technology Review

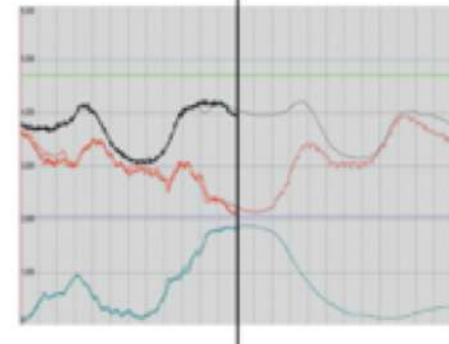
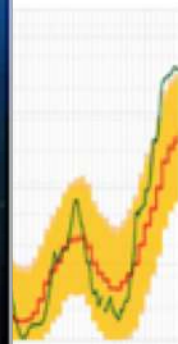
## Power Balancing

NOW

PAST

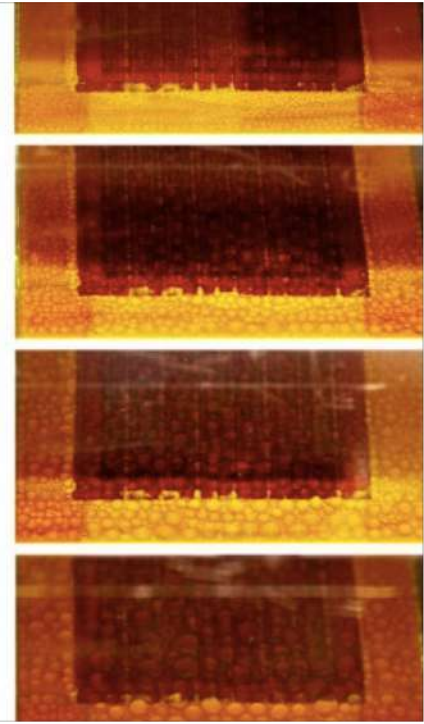
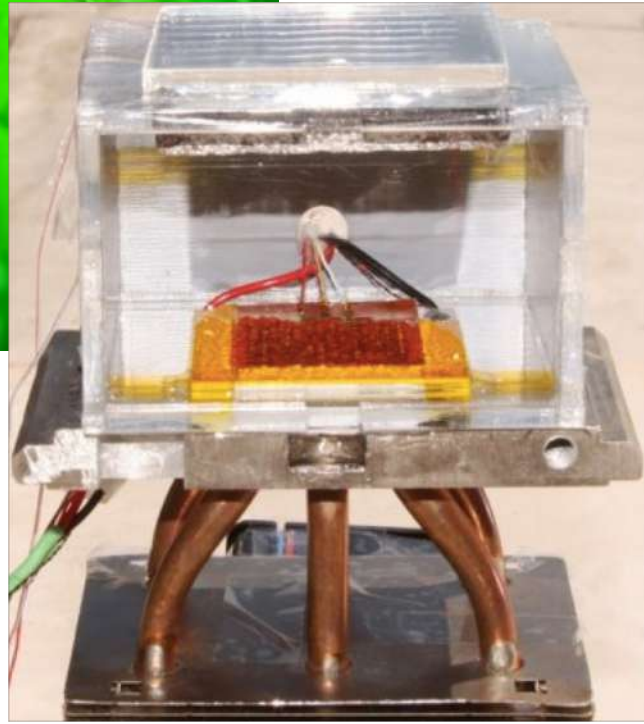
NOW

FUTURE





# Inclusive Technology



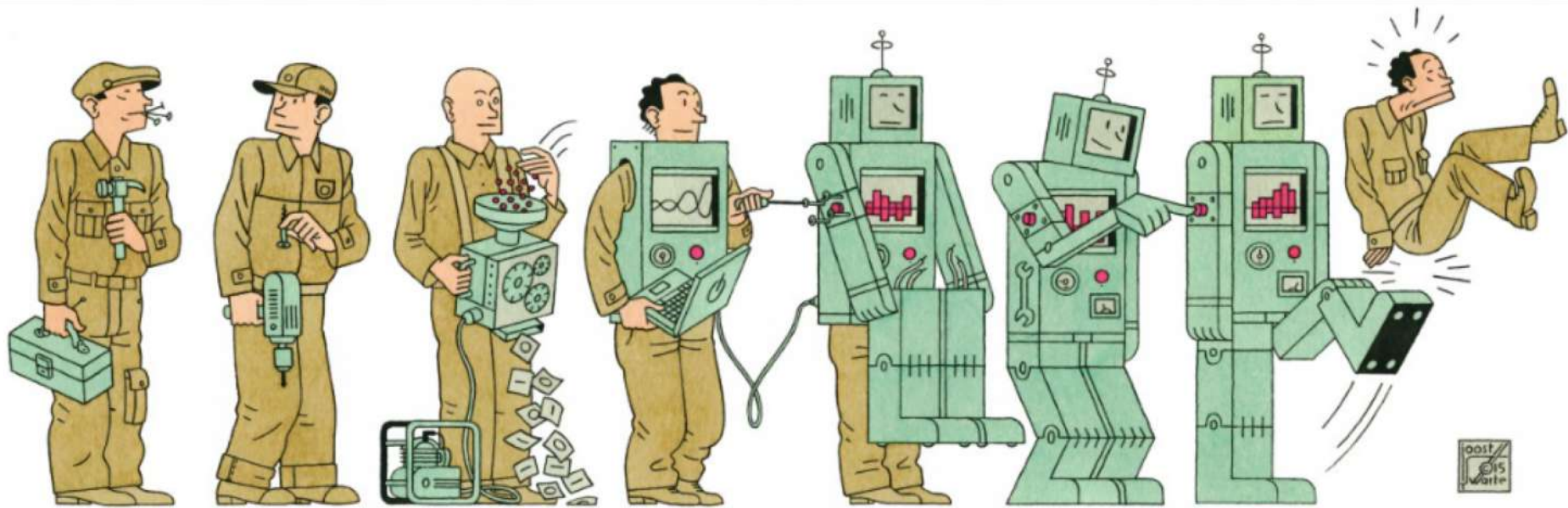


**Who**  
**will be**  
**impacted?**



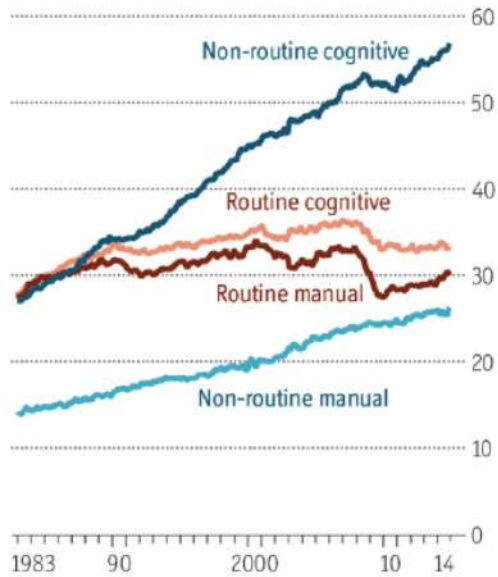






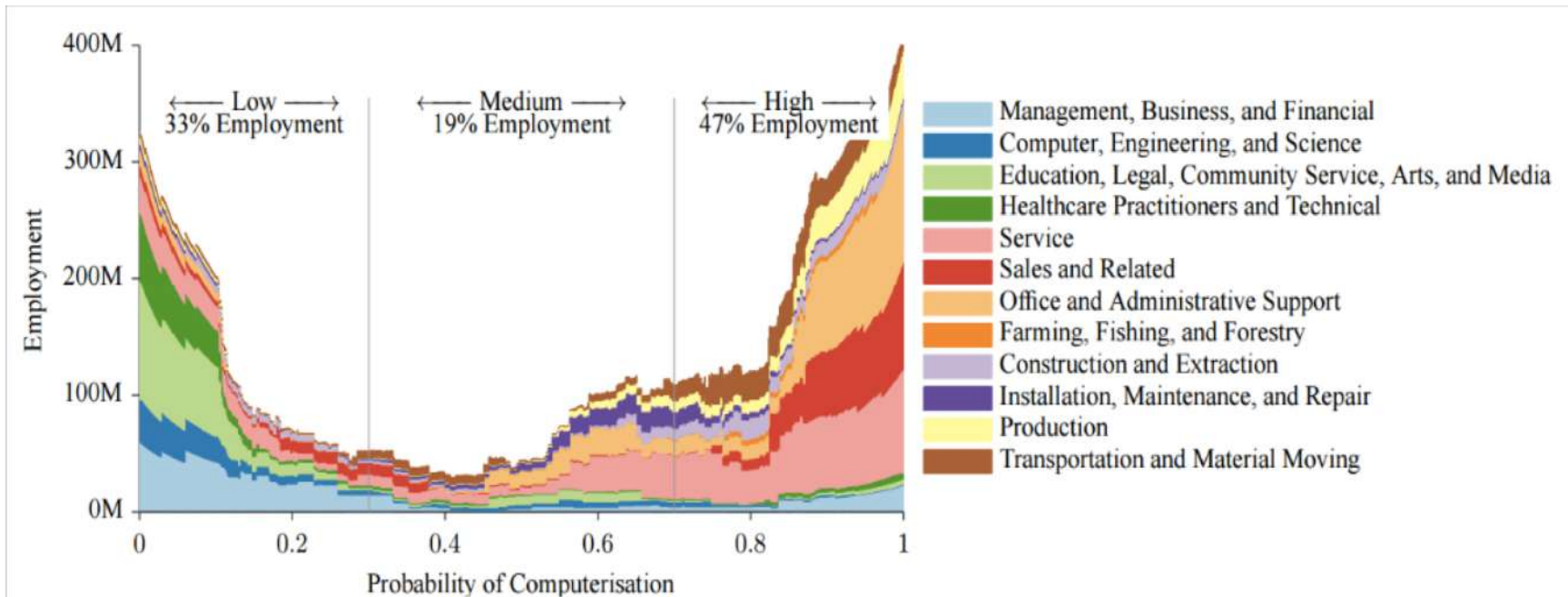
## Think

United States employment, by type of work, m



Sources: US Population Survey; Federal Reserve Bank of St. Louis





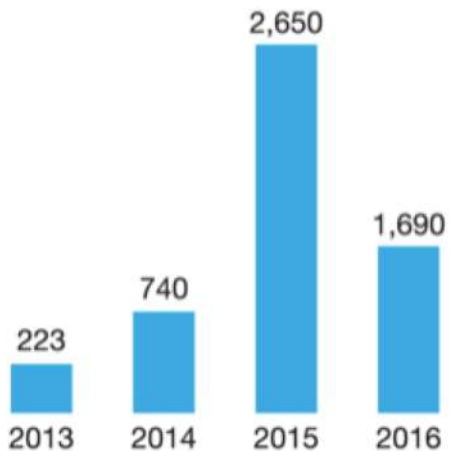
\* Distribution based on 2010 job mix.

Source: Frey, C.B. and M.A. Osborne, "The Future of Employment: How Susceptible Are Jobs to Computerisation?", 17 September 2013

# The incipient world of InsurTech...

## The growth of insurtechs.

Insurance tech funding, \$ million



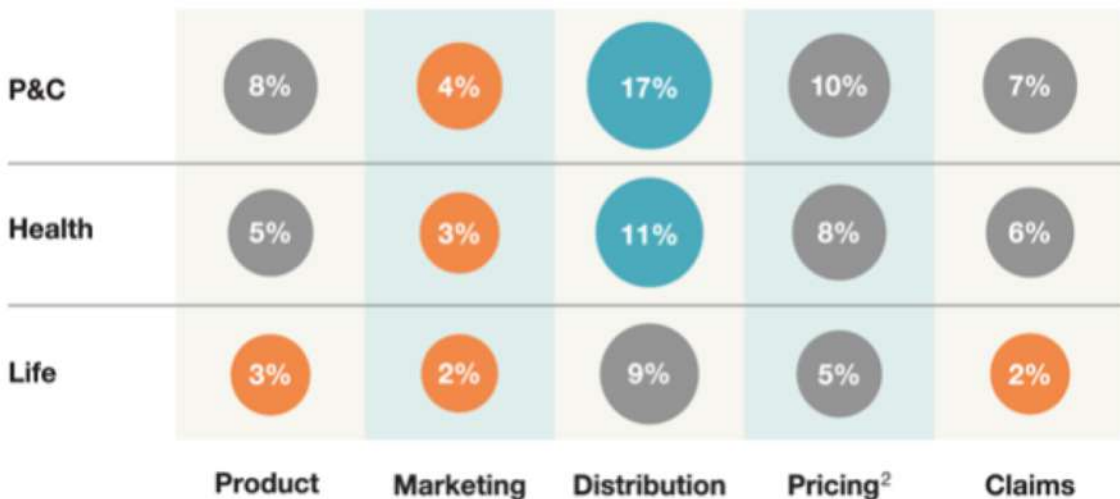
McKinsey&Company | Source: CB Insights

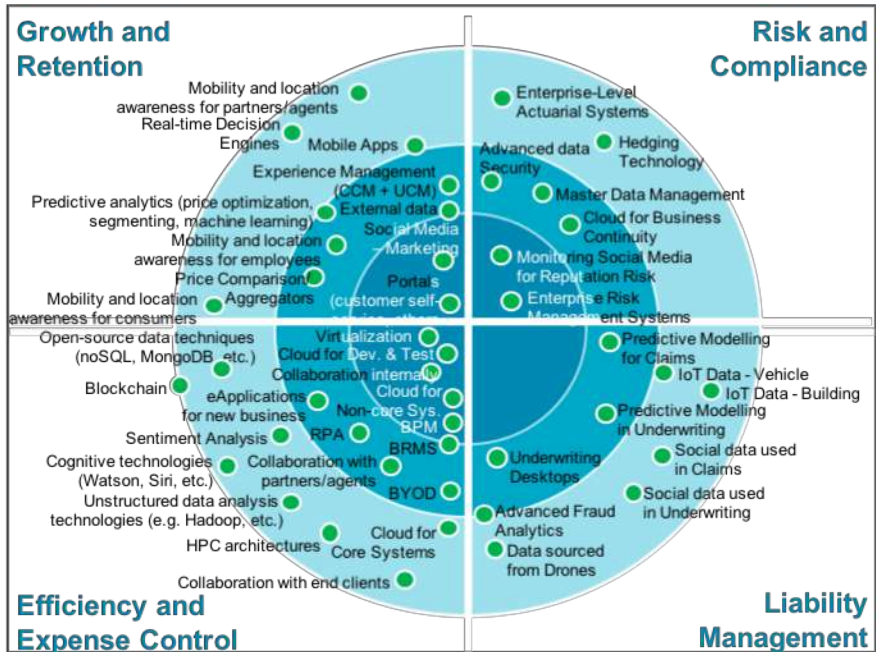
## Where insurtechs are focusing.

Number of innovations as % of total in the database<sup>1</sup>

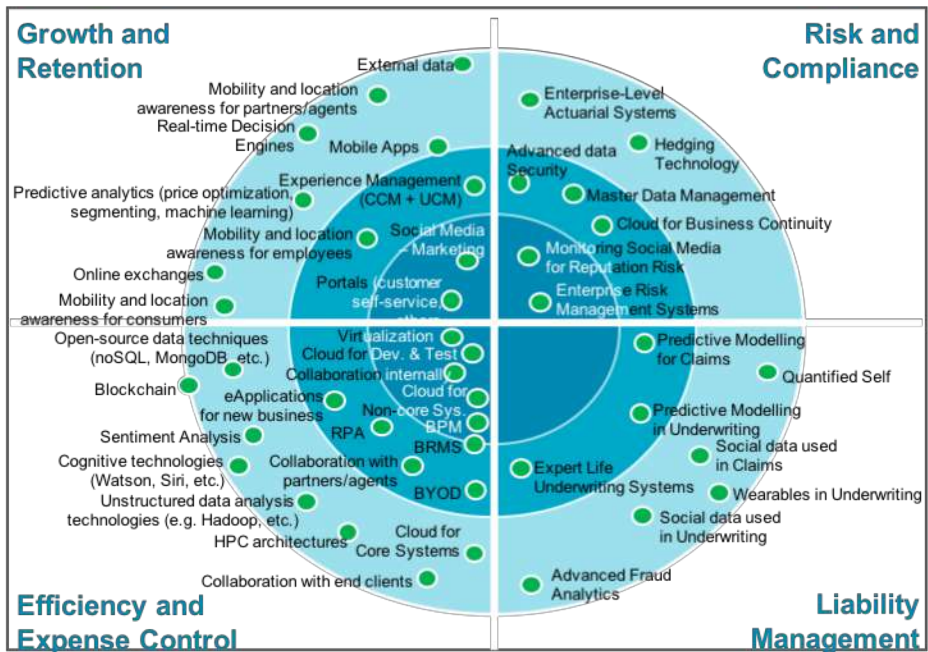
Share of innovations in Insurtech database

● <5% ● 5-10% ● >10%





P&C



Life





# The Pulse of Fintech Q4 2017

Global analysis of  
investment in fintech

## Top 10 predictions for 2018

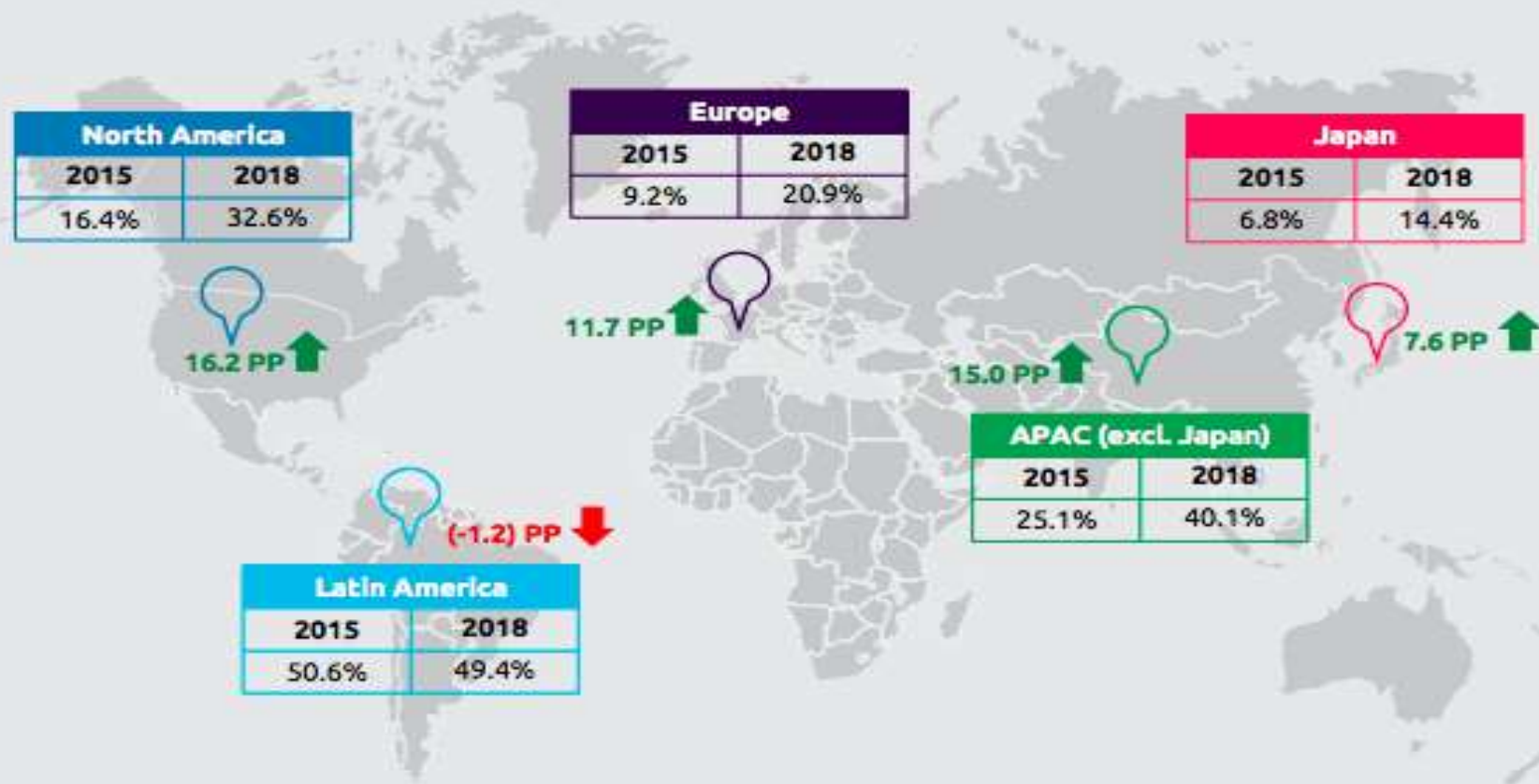
- 1 AI accelerates:** Continued innovation and adoption of AI as an underlying tech
- 2 Regtech rising:** Increased investment in regtech around the world
- 3 Building bridges:** Greater collaboration and partnering between large-scale providers
- 4 Next gen digital lending:** The rise of online mortgage technology and platforms
- 5 Beyond use cases:** Early success efforts in the initiation of blockchain production systems
- 6 Open banking:** Open APIs pave the road for third party developers in Europe and Globally
- 7 New challenger banks:** Financial services incumbents building their own digital banks
- 8 Insurtech innovation:** Accelerated investment into driving insurtech innovations and building hubs around the world
- 9 Going full-stack:** Broadening of solution sets by mature fintech companies
- 10 Big tech participation:** More partnering between fintech and technology giants

## Top 10 Trends in Financial Services, 2018

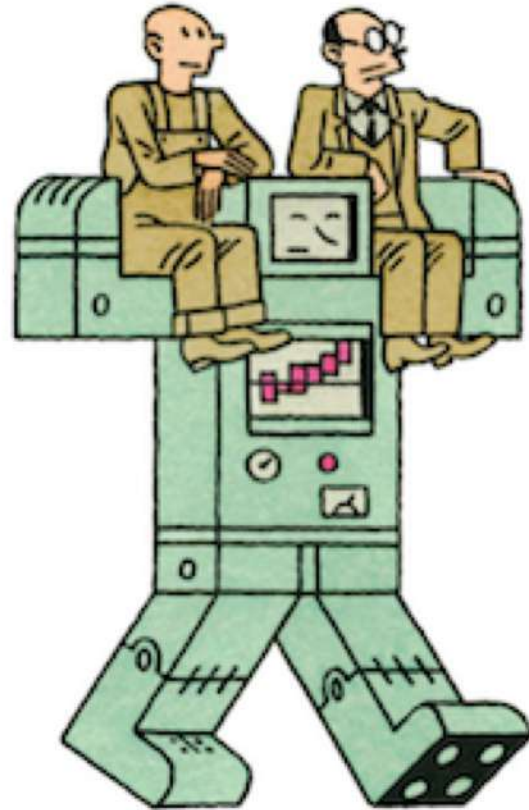
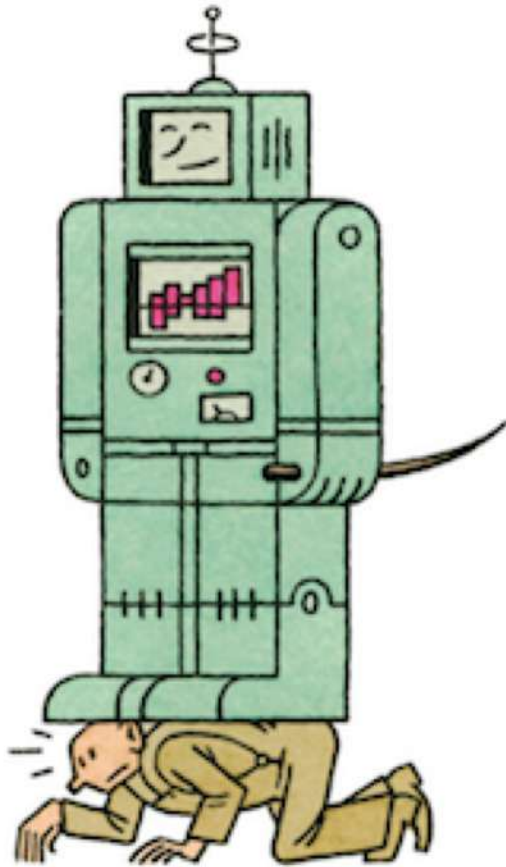
JANUARY 2018

- **Data protection and privacy take center stage:** Several factors, including ceaseless cyberthreats and Europe's General Data Protection Regulation (GDPR), will force insurers to adopt a fresh data strategy.
- **Unstructured data spreads in property and casualty (P&C) underwriting and claims:** Consumers want quicker underwriting and claims decisions, which will compel carriers to turn to unstructured data.
- **Technology becomes a greater part of loss-control strategies:** High-severity losses are pushing carriers to think differently about how to limit those losses.
- **Instant claims payouts become key differentiators in P&C:** In an increasingly customer-centric environment, more carriers will strengthen policyholder engagement and relationships by using available technology to pay claims quickly.
- **Life insurers step up customer-facing full-office digital transformations:** Customer demand and the need to improve upon the full customer experience will force life insurance carriers to look beyond front-office digital solutions to solutions that will support the full policy life cycle.
- **Accelerated life insurance underwriting gets personal:** The need to create an individualized experience while providing immediate gratification, simplicity, convenience, and products that fit consumers' needs is pushing carriers to shift to a true accelerated underwriting process, employing rules engines, scoring tools, advanced algorithms, and third-party data.
- **Life insurers embrace automation:** Reducing operational costs, improving scalability, and streamlining internal processes while plagued by legacy systems are some key reasons life insurance carriers are forced to implement RPA to support automation.
- **Health plans emerge as a medical bill payment channel:** Deepening provider and member relationships are the linchpin for more payers to implement medical bill payment collection technologies, paving the way for a new disruptive consumer collection model in healthcare.
- **Health insurers revamp provider data management:** Better provider data management is being driven by Centers for Medicare & Medicaid Services. But with potential financial penalties, health plans recognize this capability's importance as their businesses become more consumer-focused.

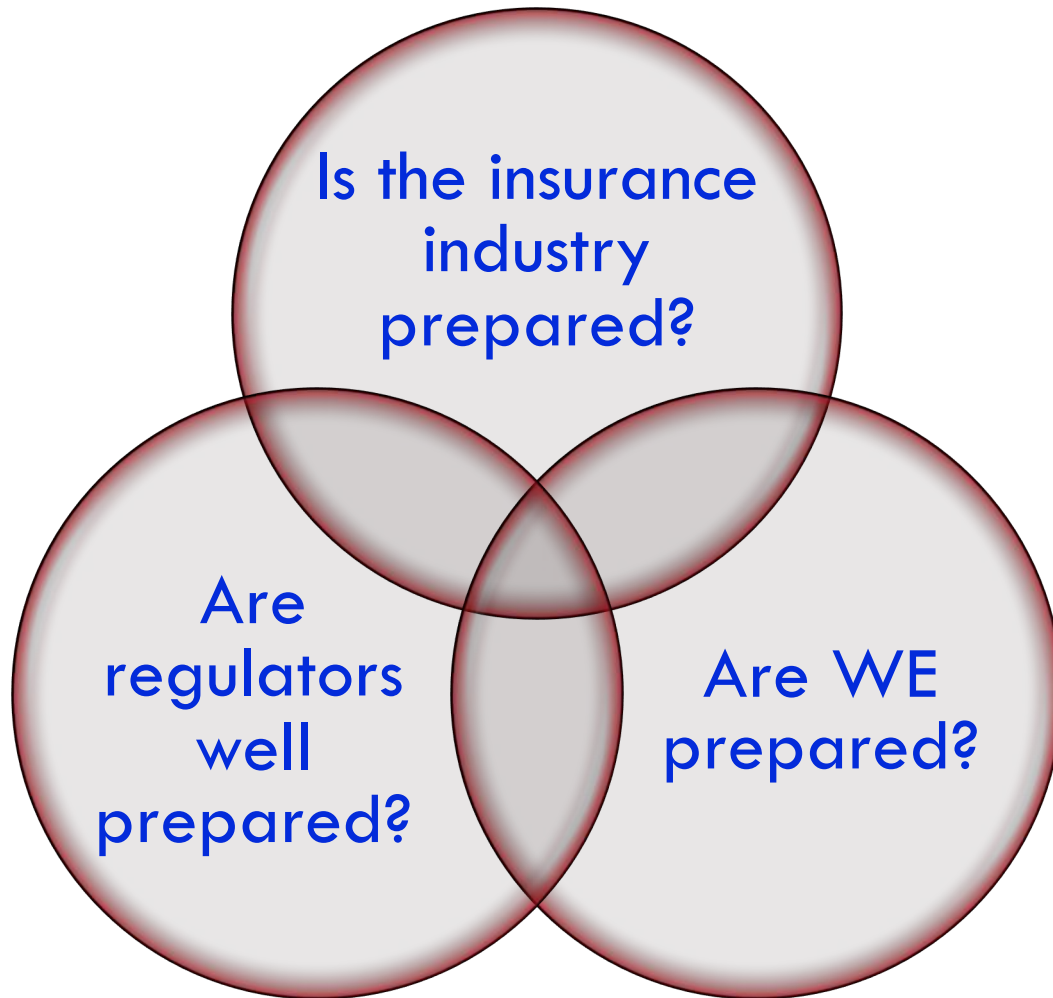
Figure 1.8 Customer Willingness to Purchase Insurance from BigTech Firms (%), 2015, 2018



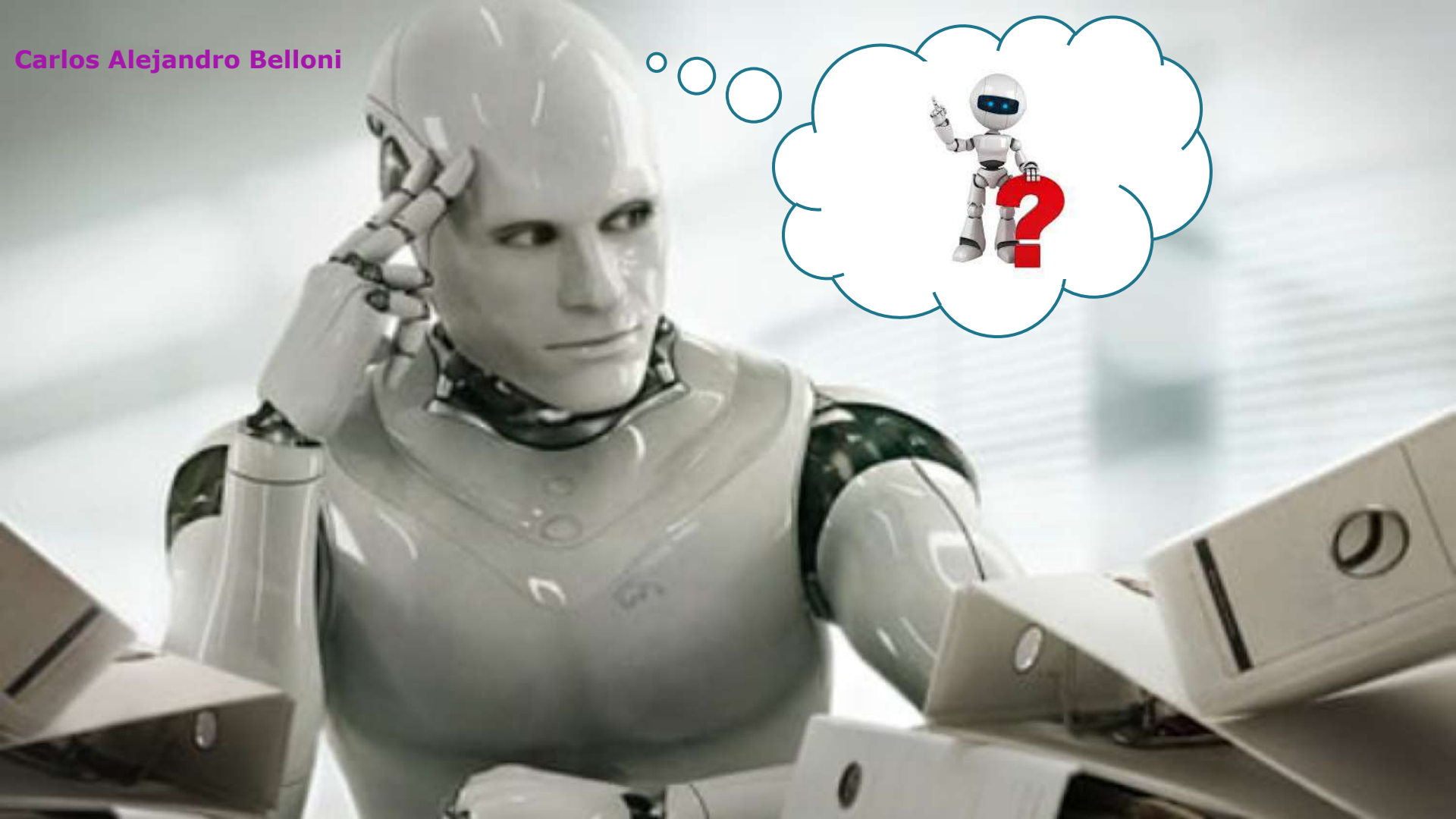
We have to figure out how to avoid being displaced by technology...



...and instead, how we can get the most of it for everyone.



Carlos Alejandro Belloni



# Test Resolution Slides

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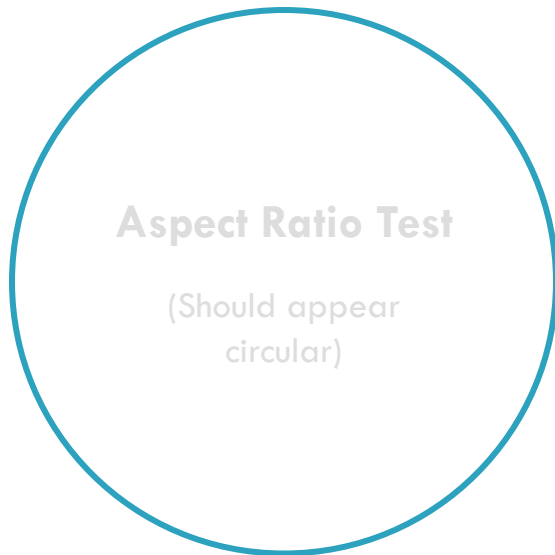


## Aspect Ratio Test

(Should appear  
circular)

- To present in true widescreen, you'll need a computer and, optionally, a projector or flat panel that can output widescreen resolutions.
- Common computer widescreen resolutions are 1280 x 800 and 1440 x 900. (These are 16:10 aspect ratio, but will work well with 16:9 projectors and screens.)
- Standard high definition televisions resolutions are 1280 x 720 and 1920 x 1080.
- Use the Test Pattern on the next slide to verify your slide show settings.

# Widescreen Test Pattern (16:9)



**Aspect Ratio Test**

(Should appear  
circular)



4x3



16x9